
Meeting	Budget and Performance Overview and Scrutiny Committee
Date	20 June 2013
Subject	One Barnet Programme Highlight Report
Report of	Chief Operating Officer
Summary	Appendix 1 provides a summary of the programme status of the One Barnet Programme, as at June 2013.

Officer Contributors	James Wills-Fleming, Head of Corporate Programmes
Status (public or exempt)	Public
Wards affected	All
Enclosures	Appendix 1: – One Barnet Programme Highlight Report Appendix 2: - One Barnet Programme Risk Register
For decision by	Budget and Performance Overview and Scrutiny Committee

Contact for further information: James Wills-Fleming, Head of Corporate Programmes
020 8359 7289, james.wills-fleming@barnet.gov.uk

1. RECOMMENDATIONS

- 1.1 That the Budget and Performance Overview and Scrutiny Committee note the progress of the One Barnet work streams, as set out in the One Barnet Programme Board Highlight Report attached at Appendix 1.**

2. RELEVANT PREVIOUS DECISIONS

- 2.1 Budget and Performance Overview and Scrutiny Committee, 21 July 2011, agenda item 9 (Highlight Report).
- 2.2 Budget and Performance Overview and Scrutiny Committee, 22 September 2011, agenda item 11 (Highlight Report).
- 2.3 Budget and Performance Overview and Scrutiny Committee, 6 December 2011, agenda item 11 (Highlight Report).
- 2.4 Budget and Performance Overview and Scrutiny Committee, 24 April 2012, agenda item 7 (Highlight Report).
- 2.5 Budget and Performance Overview and Scrutiny Committee, 7 March 2013, agenda item 8 (Highlight Report).

3. CORPORATE PRIORITIES AND POLICY CONSIDERATIONS

- 3.1 The Overview and Scrutiny Committees, Panels and Task and Finish Groups must ensure that the work of Scrutiny is reflective of the Council's priorities.
- 3.2 The three priority outcomes set out in the 2013 – 2016 Corporate Plan are: –
- Promote responsible growth, development and success across the borough.
 - Support families and individuals that need it – promoting independence, learning and well-being.
 - Improve the satisfaction of residents and businesses with the London Borough of Barnet as a place to live, work and study.
- 3.3 One Barnet has three overarching aims: –
- A new relationship with citizens
 - A one public sector approach
 - A relentless drive for efficiency

4. RISK MANAGEMENT ISSUES

- 4.1 Risks are considered on project by project and programme level basis, in line with corporate risk management processes.

4.2 Appendix 2 provides the current One Barnet Programme-level Risk Register

5. EQUALITIES AND DIVERSITY ISSUES

5.1 In addition to the Terms of Reference of the Committee, and in so far as relating to matters within its remit, the role of the Committee is to perform the Overview and Scrutiny responsibilities in relation to:

- The Council's leadership role in relation to diversity and inclusiveness; and
- The fulfilment of the Council's duties as employer including recruitment and retention, personnel, pensions and payroll services, staff development, equalities and health and safety.

5.2 It is recognised that such a significant transformation of services is likely to have an impact on staff and service users in some, if not all cases. An evaluation of impact is carried out at the point of developing a business case for each project.

5.3 Completed Equalities Impact Assessments will be updated periodically throughout the project lifecycle, as appropriate, to assess the impact of service transformation.

6. USE OF RESOURCES IMPLICATIONS (Finance, Procurement, Performance & Value for Money, Staffing, IT, Property, Sustainability)

6.1 Resource implications for each work stream will be addressed at the appropriate stage of the projects.

6.2 The financial information in Appendix 1 reflects the indicative spend as at month 1 (April) 2014.

6.3 Appendix 1 also includes the latest projected expenditure figures for each project currently within 'Wave 1' of the programme. Expenditure to deliver Wave 1 of the programme is forecasting to be £11.581m. This exceeds the £9.847m budget agreed by Cabinet on 29 November 2010 and subsequently amended by Cabinet Resources Committee on 17 December 2012 by a total of £1.734m

6.4 This increase in required budget relates in the main to the delay in reaching contract close on NSCSO and DRS as a result of the Judicial Review challenge against the Council's decision to award the NSCSO contract to Capita. The legal challenge has to date resulted in a significant delay to the original target contract signature and go-live dates for these two projects. This delay has resulted in the council having to maintain the project delivery resources and structures in place for a significantly longer period than originally planned. The costs associated with this include maintaining or increasing Commercial, Procurement, HR, Legal and Project Management resource and support.

- 6.5 Appendix 1 also includes a table showing the Wave 1 programme budget, split by project, and the related savings achieved and projected to be achieved by each project over the period 2010-2019, the cumulative total of which is expected to be £156m.
- 6.6 Appendix 1 also includes a table showing the 'Wave 2' programme projected expenditure over the period 2011-2015, split by project, the total of which is £7.460m. This is £188,000 under the currently approved £7.648m budget across the Wave 2 programme of activity.

7. LEGAL ISSUES

- 7.1 Legal issues, in respect of each work stream will be addressed at the appropriate stage of the projects.

8. CONSTITUTIONAL POWERS (Relevant section from the Constitution, Key/Non-Key Decision)

- 8.1 The scope of the Overview & Scrutiny Committees is contained within Part 2, Article 6 of the Council's Constitution.
- 8.2 The Overview and Scrutiny Procedure Rules are set out in Part 4 of the Constitution.
- 8.3 The Terms of Reference of the Budget and Performance Overview Scrutiny Committee are contained within Part 4 of the Constitution (Overview and Scrutiny Procedure Rules). The Committee has the following responsibilities:

"To perform the overview and scrutiny role in relation to the One Barnet transformation programme, particularly performance and financial issues; with the exception of external contracts which are in the remit of the Contract Monitoring Overview and Scrutiny Committee;

To receive and consider options appraisals, business cases and closure report for the One Barnet projects; and

To monitor the implementation of the One Barnet programme throughout the programme lifecycle."

"To engage with partner organisations, other relevant public sector bodies, private sector organisations, trade unions, local residents or any other appropriate witnesses when fulfilling the overview and scrutiny role in relation to the One Barnet programme".

9. BACKGROUND INFORMATION

- 9.1 **Appendix 1** provides a summary of the current programme status of the One Barnet Programme

9.2 **Appendix 2** provides the current One Barnet Programme-level Risk Register

10. LIST OF BACKGROUND PAPERS

10.1 None

Cleared by Finance (Officer's initials)	MC/JH
Cleared by Legal (Officer's initials)	JF